

2016/17 Budget	Employee Costs	Premises Costs	Transport Costs	Supplies & Services	Transfer Payments	Internal Recharges	Depreciation	Income	Total
Chief Executive & Support Team	181,423	0	1,300	27,470	0	19,206	0	(229,399)	0
<b>Chief Executive and Support</b>	<b>181,423</b>	<b>0</b>	<b>1,300</b>	<b>27,470</b>	<b>0</b>	<b>19,206</b>	<b>0</b>	<b>(229,399)</b>	<b>0</b>
<b>Chief Executive Service</b>	<b>181,423</b>	<b>0</b>	<b>1,300</b>	<b>27,470</b>	<b>0</b>	<b>19,206</b>	<b>0</b>	<b>(229,399)</b>	<b>0</b>
AD Planning and Regeneration	230,618	0	4,300	10,698	0	122,640	0	(355,775)	12,481
Business and Regeneration	448,939	43,449	5,000	216,946	0	235,210	33,384	(285,408)	697,520
Highways Asset Management	0	42,900	0	43,981	0	9,947	93,949	(32,100)	158,677
Land Charges	91,804	5,113	0	81,018	0	54,347	0	(252,200)	(19,918)
Planning Policy	271,945	0	2,800	117,660	0	139,525	0	(2,200)	529,730
Planning Team	1,568,817	1,186	34,600	116,673	0	651,823	2,000	(1,190,400)	1,184,699
Transport and Environment	319,796	63,993	42,587	180,631	0	441,268	15,953	(433,932)	630,296
<b>Planning &amp; Regeneration</b>	<b>2,931,919</b>	<b>156,641</b>	<b>89,287</b>	<b>767,607</b>	<b>0</b>	<b>1,654,760</b>	<b>145,286</b>	<b>(2,552,015)</b>	<b>3,193,485</b>
<b>Planning &amp; Regeneration Serv</b>	<b>2,931,919</b>	<b>156,641</b>	<b>89,287</b>	<b>767,607</b>	<b>0</b>	<b>1,654,760</b>	<b>145,286</b>	<b>(2,552,015)</b>	<b>3,193,485</b>
AD Strategy and Democracy	132,143	0	0	(59,544)	0	74,304	0	(146,902)	1
Communications	493,653	0	2,000	91,550	0	188,883	0	(612,782)	163,304
Democratic Services - Archives	21,596	13,941	0	21,654	0	4,767	0	0	61,958
Democratic Services - Civic	93,145	0	6,432	32,750	0	22,230	0	0	154,557
Democratic Services - Election	188,453	0	400	46,688	0	75,193	0	(2,000)	308,734
Democratic Services - Members	62,795	0	31,900	307,541	0	136,657	0	(121,400)	417,493
Democratic Services Team	186,331	0	2,300	48,545	0	232,798	0	(400)	469,574
EKS Customer Services	0	6,000	0	285,180	0	112,913	0	(404,093)	0
Freedom of Information	37,454	0	0	0	0	36,707	0	0	74,161
Housing Strategy	0	0	0	0	0	2,624	0	0	2,624
Strategy Team	437,920	0	2,000	27,127	0	115,992	0	(583,039)	0
<b>Strategy &amp; Democracy</b>	<b>1,653,490</b>	<b>19,941</b>	<b>45,032</b>	<b>801,491</b>	<b>0</b>	<b>1,003,068</b>	<b>0</b>	<b>(1,870,616)</b>	<b>1,652,406</b>
<b>Strategy &amp; Democracy Services</b>	<b>1,653,490</b>	<b>19,941</b>	<b>45,032</b>	<b>801,491</b>	<b>0</b>	<b>1,003,068</b>	<b>0</b>	<b>(1,870,616)</b>	<b>1,652,406</b>
<b>Chief Executive's Department</b>	<b>4,766,832</b>	<b>176,582</b>	<b>135,619</b>	<b>1,596,568</b>	<b>0</b>	<b>2,677,034</b>	<b>145,286</b>	<b>(4,652,030)</b>	<b>4,845,891</b>
AD Commissioned Services	237,193	0	11,400	21,938	0	167,195	0	(437,727)	(1)
Allotments	0	6,674	0	9,317	0	18,092	2,165	(8,900)	27,348
Arts Development	1,513	8,318	0	22,193	0	19,314	0	(8,800)	42,538
Cemeteries and Churchyards	0	74,867	0	338,561	0	135,037	7,156	(210,400)	345,221
Central Bandstand	0	5,417	0	12,245	0	32,219	4,482	(33,000)	21,363
Commissioning Implementation	437,719	0	0	100	0	137,841	0	(575,658)	2
Concessionary Rents	0	0	0	121,100	0	0	0	0	121,100
Contracts & Commissioning	398,280	0	21,600	57,883	0	132,489	0	(600,251)	10,001
Festivals and Events	16	0	0	115,654	0	65,878	0	0	181,548
Grants to Voluntary Orgs	0	0	0	400,531	0	62,938	0	(37,500)	425,969
Herne Bay Pier	0	17,258	0	1,024	0	12,693	0	0	30,975
Horsebridge Centre	0	21,717	0	15,083	0	19,574	1,151	0	57,525
Marlowe Theatre	2,486,647	357,087	14,600	8,693,043	0	380,881	443,184	(11,423,479)	951,963

2016/17 Budget	Employee Costs	Premises Costs	Transport Costs	Supplies & Services	Transfer Payments	Internal Recharges	Depreciation	Income	Total
Museums and Galleries	859,433	375,175	3,000	256,115	0	293,281	514,365	(405,525)	1,895,844
Outdoor Sports Pitches	0	27,636	0	403,411	0	32,704	0	(27,400)	436,351
Parish Activities	0	0	0	179,020	0	32,555	0	0	211,575
Parks and Open Spaces	0	53,182	0	1,289,414	0	188,229	133,040	(94,700)	1,569,165
Public Conveniences	0	107,062	0	444,716	0	32,706	66,007	(4,000)	646,491
Refuse Collection	22	100	0	3,120,255	0	344,195	4,826	(1,380,335)	2,089,063
Sports	0	0	0	166,900	0	39,253	0	0	206,153
Street Cleansing	0	3,000	0	1,466,537	0	302,901	177,897	(2,300)	1,948,035
Whitstable Castle	0	24,487	0	37,000	0	23,270	0	(2,100)	82,657
<b>Commissioned Services</b>	<b>4,420,823</b>	<b>1,081,980</b>	<b>50,600</b>	<b>17,172,040</b>	<b>0</b>	<b>2,473,245</b>	<b>1,354,273</b>	<b>(15,252,075)</b>	<b>11,300,886</b>
<b>Commissioned Services</b>	<b>4,420,823</b>	<b>1,081,980</b>	<b>50,600</b>	<b>17,172,040</b>	<b>0</b>	<b>2,473,245</b>	<b>1,354,273</b>	<b>(15,252,075)</b>	<b>11,300,886</b>
Deputy Chief Executive Team	172,791	0	300	1,970	0	61,019	0	(236,078)	2
<b>Deputy Chief Executive Section</b>	<b>172,791</b>	<b>0</b>	<b>300</b>	<b>1,970</b>	<b>0</b>	<b>61,019</b>	<b>0</b>	<b>(236,078)</b>	<b>2</b>
East Kent Shared ICT	0	8,198	0	733,110	0	156,708	266,213	(898,016)	266,213
<b>ICT Shared Service</b>	<b>0</b>	<b>8,198</b>	<b>0</b>	<b>733,110</b>	<b>0</b>	<b>156,708</b>	<b>266,213</b>	<b>(898,016)</b>	<b>266,213</b>
<b>Deputy Chief Executive Service</b>	<b>172,791</b>	<b>8,198</b>	<b>300</b>	<b>735,080</b>	<b>0</b>	<b>217,727</b>	<b>266,213</b>	<b>(1,134,094)</b>	<b>266,215</b>
AD Direct Services	351,905	0	0	(18,073)	0	151,167	0	(484,998)	1
<b>AD Direct Services.</b>	<b>351,905</b>	<b>0</b>	<b>0</b>	<b>(18,073)</b>	<b>0</b>	<b>151,167</b>	<b>0</b>	<b>(484,998)</b>	<b>1</b>
Building Control - Corporate	117,433	0	3,900	2,411	0	11,786	0	(2,411)	133,119
Building Control - Trading	365,109	0	21,000	41,300	0	87,721	0	(427,490)	87,640
<b>Building Control</b>	<b>482,542</b>	<b>0</b>	<b>24,900</b>	<b>43,711</b>	<b>0</b>	<b>99,507</b>	<b>0</b>	<b>(429,901)</b>	<b>220,759</b>
Children and Youth Services	234,648	1	7,498	8,188	0	106,364	0	(88,700)	267,999
Community Centres	0	448	0	0	0	0	0	0	448
Direct Services - Business Sup	430,006	0	200	14,300	0	173,417	0	(617,922)	1
Events	0	0	0	4,162	0	20,801	453	(3,300)	22,116
Homelessness	152,730	0	0	82,955	245,000	230,776	0	(60,000)	651,461
Housing Act Advances	0	0	0	900	0	1,143	0	(900)	1,143
Kings Hall	192,127	75,819	1,200	115,338	0	130,147	6,726	(258,500)	262,857
Private Sector Housing Renewal	338,234	0	8,100	38,610	0	165,688	0	(133,000)	417,632
Surestart	241,137	62,157	3,250	51,600	0	25,251	24,525	(357,633)	50,287
The Guildhall	5,892	36,713	0	5,970	0	38,655	1,273	0	88,503
Tower House	55,238	27,110	100	29,966	0	31,621	2,594	(53,045)	93,584
<b>Community Services</b>	<b>1,650,012</b>	<b>202,248</b>	<b>20,348</b>	<b>351,989</b>	<b>245,000</b>	<b>923,863</b>	<b>35,571</b>	<b>(1,573,000)</b>	<b>1,856,031</b>
Beach Huts	0	919	0	249	0	27,052	0	(300,760)	(272,540)
Coast Protection and Cliffs	22,656	178,644	1,500	11,364	0	176,130	704,436	(6,400)	1,088,330
Engineering Services	791,557	0	16,232	30,530	0	144,666	0	(982,973)	12
Foreshore and Water Safety	114,376	8,312	8,465	12,294	0	40,505	120	(21,500)	162,572
Sewers and Drainage	0	60,500	0	0	0	75,791	0	0	136,291
Sluice Gates and Met. Station	0	16,200	0	0	0	9,511	900	0	26,611

2016/17 Budget	Employee Costs	Premises Costs	Transport Costs	Supplies & Services	Transfer Payments	Internal Recharges	Depreciation	Income	Total
<b>Engineers</b>	<b>928,589</b>	<b>264,575</b>	<b>26,197</b>	<b>54,437</b>	<b>0</b>	<b>473,655</b>	<b>705,456</b>	<b>(1,311,633)</b>	<b>1,141,276</b>
Boot Fairs	419	3,062	0	17,422	0	2,368	0	(58,000)	(34,729)
CCTV	290,638	0	0	154,855	0	46,225	12,448	(491,719)	12,447
Civil Protection	39,632	1,000	0	15,244	0	28,280	0	(400)	83,756
Community Safety	76,628	12	3,632	48,999	0	137,312	2,446	(118,408)	150,621
Enforcement	263,613	0	15,447	7,217	0	117,702	0	(403,977)	2
Environmental Health	610,739	952	37,965	168,813	0	933,550	0	(963,193)	788,826
General Markets	46,338	26,903	1,100	69,672	0	29,266	230	(187,200)	(13,691)
Hackney Carriage Licensing	0	0	0	9,819	0	178,286	0	(145,900)	42,205
Parking Enforcement	540,089	0	22,250	66,432	0	217,213	0	(707,970)	138,014
Parking Services - Off Street	148,012	920,139	1,239,842	810,957	0	272,119	431,210	(7,596,835)	(3,774,556)
Parking Services - On Street	16,678	12,800	4,750	108,251	0	72,463	0	(553,065)	(338,123)
Street Name & Numbering	242	0	0	17,300	0	24,761	0	(32,000)	10,303
Unauthorised Camping	0	2,100	0	85	0	1,213	0	0	3,398
Welfare Services	46,470	0	700	12,920	0	130,292	11,339	(385,100)	(183,379)
<b>Neighbourhood Services</b>	<b>2,079,498</b>	<b>966,968</b>	<b>1,325,686</b>	<b>1,507,986</b>	<b>0</b>	<b>2,191,050</b>	<b>457,673</b>	<b>(11,643,767)</b>	<b>(3,114,906)</b>
Whitstable Harbour	178,036	283,044	4,200	277,099	0	157,391	87,041	(909,787)	77,024
<b>Whitstable Harbour Service</b>	<b>178,036</b>	<b>283,044</b>	<b>4,200</b>	<b>277,099</b>	<b>0</b>	<b>157,391</b>	<b>87,041</b>	<b>(909,787)</b>	<b>77,024</b>
<b>Direct Services</b>	<b>5,670,582</b>	<b>1,716,835</b>	<b>1,401,331</b>	<b>2,217,149</b>	<b>245,000</b>	<b>3,996,633</b>	<b>1,285,741</b>	<b>(16,353,086)</b>	<b>180,185</b>
<b>Deputy Chief Executive Dept</b>	<b>10,264,196</b>	<b>2,807,013</b>	<b>1,452,231</b>	<b>20,124,269</b>	<b>245,000</b>	<b>6,687,605</b>	<b>2,906,227</b>	<b>(32,739,255)</b>	<b>11,747,286</b>
Collection Fund Adjustment	0	0	0	1,650,014	0	0	0	(1,900,014)	(250,000)
NDR Baseline Funding	0	0	0	0	0	0	0	(4,289,784)	(4,289,784)
New Homes Bonus	0	0	0	0	0	0	0	(3,304,371)	(3,304,371)
Revenue Support Grant	0	0	0	0	0	0	0	(1,994,181)	(1,994,181)
<b>Grant Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,650,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(11,488,350)</b>	<b>(9,838,336)</b>
<b>Grant Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,650,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(11,488,350)</b>	<b>(9,838,336)</b>
<b>Grant Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,650,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(11,488,350)</b>	<b>(9,838,336)</b>
Cont to/from Reserves	0	0	0	538,900	0	0	0	(571,900)	(33,000)
Contingency Provisions	274,423	135,935	0	837,487	0	0	0	10,708	1,258,553
Corp Costs - General	9,824	7,422	0	137,600	0	1,168,052	2,196	(7,500)	1,317,594
Interest, Rev & Cap Financing	0	0	0	58,000	0	0	5,469,023	(7,281,446)	(1,754,423)
Non Distributed Pension Costs	2,268,650	0	0	0	0	0	0	0	2,268,650
Precepts and Levies	0	122,878	0	0	0	0	0	0	122,878
<b>Capital Costs and Funding</b>	<b>2,552,897</b>	<b>266,235</b>	<b>0</b>	<b>1,571,987</b>	<b>0</b>	<b>1,168,052</b>	<b>5,471,219</b>	<b>(7,850,138)</b>	<b>3,180,252</b>
Finance Team	968,627	0	4,800	278,623	0	338,334	0	(1,590,369)	15
<b>Finance Service</b>	<b>968,627</b>	<b>0</b>	<b>4,800</b>	<b>278,623</b>	<b>0</b>	<b>338,334</b>	<b>0</b>	<b>(1,590,369)</b>	<b>15</b>

2016/17 Budget	Employee Costs	Premises Costs	Transport Costs	Supplies & Services	Transfer Payments	Internal Recharges	Depreciation	Income	Total
Revs and Bens - CT	0	0	0	922,760	0	5,635	0	(310,100)	618,295
Revs and Bens - HB	0	0	0	1,407,990	46,790,800	5,635	0	(47,624,500)	579,925
Revs and Bens - NNDR	0	0	0	221,620	0	5,635	0	(244,100)	(16,845)
<b>Revenues &amp; Benefits</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,552,370</b>	<b>46,790,800</b>	<b>16,905</b>	<b>0</b>	<b>(48,178,700)</b>	<b>1,181,375</b>
<b>Finance &amp; Procurement Services</b>	<b>3,521,524</b>	<b>266,235</b>	<b>4,800</b>	<b>4,402,980</b>	<b>46,790,800</b>	<b>1,523,291</b>	<b>5,471,219</b>	<b>(57,619,207)</b>	<b>4,361,642</b>
Building Maintenance Team	199,191	0	7,400	10,004	0	40,279	0	(256,875)	(1)
Buildings	0	240,900	0	11,095	0	145,748	1,004,198	(38,000)	1,363,941
Heritage Buildings	0	24,380	0	2,548	0	11,988	1,415	0	40,331
<b>Building Maintenance</b>	<b>199,191</b>	<b>265,280</b>	<b>7,400</b>	<b>23,647</b>	<b>0</b>	<b>198,015</b>	<b>1,005,613</b>	<b>(294,875)</b>	<b>1,404,271</b>
Administrative Offices	0	563,382	0	164,944	0	322,505	189,137	(1,048,452)	191,516
Central Services	296,173	0	4,666	182,457	0	132,631	53,507	(691,848)	(22,414)
Facilities Support/Caretakers	85,618	0	1,100	1,886	0	36,746	0	(125,349)	1
Systems Support and Admin	176,661	0	100	14,517	0	69,948	0	(261,224)	2
<b>Central Services Section</b>	<b>558,452</b>	<b>563,382</b>	<b>5,866</b>	<b>363,804</b>	<b>0</b>	<b>561,830</b>	<b>242,644</b>	<b>(2,126,873)</b>	<b>169,105</b>
Director of Resources	164,419	0	100	28,330	0	47,240	0	(240,088)	1
HR and Training	85,100	0	0	348,001	0	26,908	0	(355,767)	104,242
<b>Director of Resources &amp; Supp</b>	<b>249,519</b>	<b>0</b>	<b>100</b>	<b>376,331</b>	<b>0</b>	<b>74,148</b>	<b>0</b>	<b>(595,855)</b>	<b>104,243</b>
Legal Team	591,140	0	800	71,727	0	123,020	0	(786,706)	(19)
<b>Legal Services</b>	<b>591,140</b>	<b>0</b>	<b>800</b>	<b>71,727</b>	<b>0</b>	<b>123,020</b>	<b>0</b>	<b>(786,706)</b>	<b>(19)</b>
Commercial Sites	0	246,990	0	99,499	0	242,802	167,557	(3,268,489)	(2,511,641)
Estates Team	406,427	0	1,400	20,744	0	144,225	0	(572,794)	2
Industrial Estates	0	29,380	200	200	0	107,502	285,217	(1,388,276)	(965,777)
<b>Property Services</b>	<b>406,427</b>	<b>276,370</b>	<b>1,600</b>	<b>120,443</b>	<b>0</b>	<b>494,529</b>	<b>452,774</b>	<b>(5,229,559)</b>	<b>(3,477,416)</b>
<b>Resources Services</b>	<b>2,004,729</b>	<b>1,105,032</b>	<b>15,766</b>	<b>955,952</b>	<b>0</b>	<b>1,451,542</b>	<b>1,701,031</b>	<b>(9,033,868)</b>	<b>(1,799,816)</b>
<b>Resources Department</b>	<b>5,526,253</b>	<b>1,371,267</b>	<b>20,566</b>	<b>5,358,932</b>	<b>46,790,800</b>	<b>2,974,833</b>	<b>7,172,250</b>	<b>(66,653,075)</b>	<b>2,561,826</b>
<b>General Fund</b>	<b>20,557,281</b>	<b>4,354,862</b>	<b>1,608,416</b>	<b>28,729,783</b>	<b>47,035,800</b>	<b>12,339,472</b>	<b>10,223,763</b>	<b>(115,532,710)</b>	<b>9,316,667</b>
<b>Housing Revenue Account</b>	<b>551,616</b>	<b>6,722,972</b>	<b>4,150</b>	<b>8,461,661</b>	<b>0</b>	<b>880,123</b>	<b>10,458,694</b>	<b>(27,079,216)</b>	<b>0</b>
<b>Total Budget</b>	<b>21,108,897</b>	<b>11,077,834</b>	<b>1,612,566</b>	<b>37,191,444</b>	<b>47,035,800</b>	<b>13,219,595</b>	<b>20,682,457</b>	<b>(142,611,926)</b>	<b>9,316,667</b>